

BROCHURE & Statement of Qualifications

- Construction Management
- General & Electrical Contractors
- State Certified 'SBE'

Member CMAA, ASME, ASCE





FIRM OVERVIEW

Baker Design & Construction Management, Inc. is a full-service construction management firm that was originally founded in 1985 under the name Baker Bros Construction Company, Inc. The genesis of this organization was a California general contracting firm engaged in commercial and multifamily residential real estate development. The founders of this organization were architects and general contractors who participated as owner-builder in many of the projects that they undertook to develop.

Over the past 25 years, as demand for construction management grew, Baker Bros evolved into Baker Design & Construction Management, Inc., better known as BDCM.

Initially, BDCM had its roots in the private sector, acting as an owner's rep for many prominent companies including; The Walt Disney Company, Warner Bros., Universal Studios, CBS, Six Flags, Paramount Pictures, Gianni Versace and others providing a wide range of services including design concepts, design management, cost estimating, construction administration and construction management on projects ranging upward of two hundred million dollars.

Over the years there has been a gradual transition into public works projects, although still actively engaged in private sector work. Today, BDCM is proud to say that it has participated in the management and contributed to the success of several large scale projects valued well in excess of one billion dollars.

The diversity and experience of our key staff is the cornerstone of our success. We are credentialed architects, engineers, general and electrical contractors, estimators, and scheduling professionals with vast experience on large port facilities, coliseums and stadiums, convention centers, airport facilities, rail transit systems, courthouses, libraries, hospitals, research laboratories, satellite manufacturing facilities and aerospace.

Some of the many services we have provided in the past include Project & Program Management, Construction Management Services, Pre-construction Services, Phasing Analysis, Project Scheduling, Budgeting & Cost Tracking, Conceptual and Design Progress Estimating, Constructability Reviews, Value Engineering, Construction Administration and Design & Engineering Management.

BDCM is a woman and minority owned business and is a State certified "SBE". We are members of the CMAA, ASME and ASCE.

BDCM has its primary offices in Van Nuys, California.



KEY STAFF

Cary B. Baker, Managing Principal & Co-Founder



Cary's technical, creative and managerial experience spans over 38 years, both here and abroad. Over the years, his work has been profiled in many prestigious journals and magazines. Cary has consulted in both the domestic and international markets, where his combined strengths in architecture, construction and management have produced award-winning results for numerous prominent organizations.

He has written business plans and pro formas for investors in the early planning stages of major real estate developments, valued well in excess of one billion dollars. Cary has managed the design and construction process of major high-rise projects, medical institutions, courthouses, major port projects, rail transit facilities, airline terminals, automated pharmacies, clinical laboratories, educational facilities, high-rise hotels, theme parks and regional malls, to name a few.

Cary earned a Bachelor of Science in Mechanical Engineering from California State University Northridge. He went on to achieve a Master of Architecture from the University of Southern California, and is currently finishing a Master of Business Administration at Pepperdine University.



Maxyne Lam, Managing Principal & Co-Founder



With nearly 16 years of construction experience and as the President of Baker Design & Construction Management, Inc., Maxyne directs the Management, Corporate Policy and Operations of all day-to-day and long term activities of the Company. Among her many responsibilities, she oversees marketing, sales, finance, business development and staffing issues. When necessary, she also provides critical input on cost estimating and takeoffs derived from client working drawings and specifications. Among her core competencies is her ability to provide specific insight on code compliancy issues and QA / QC in the field.

As a former inspector for the Los Angeles County Department of Health Services, Maxyne has spent nearly seven years performing field inspections for the construction of new food service facilities, providing guidance to general contractors and enforcing code compliance for one of the strictest municipalities in the nation.

Prior to working in the field, she performed plan check reviews, as a Senior Plan Checker on a broad range of food service facility project types including; hospitality, manufacturing, wholesale and retail.

During the construction of Pier 400 at the Port of Los Angeles where numerous food service facilities reside, Maxyne supervised the plan-check and field inspections that ultimately led to an approval and certification for its tenant, AP Maersk. This was a \$1 Billion dollar port facility.

Maxyne graduated from the California State University, Northridge with her undergraduate and post-graduate degrees in Environmental Occupational Health.



Brian Williams AIA, Senior Construction & Project Manager



Brian brings over 35 years of architectural and construction experience to BDCM. His impressive resume includes work on many prominent public works landmarks, both here and abroad. Some of these projects include airports, colleges, medical institutions, high-rise complexes, museums, libraries, hotels, high-speed monorail transit systems and more.

Brian is a resident expert in architectural design, code interpretation and engineering management. In the field, as a senior level CM, his expertise is unparalleled.

He holds both an undergraduate and postgraduate degree in architecture and is a licensed architect as well as a licensed general contractor.



David Friedman AIA, Senior Construction & Project Manager



David has over 35 years of experience as a licensed architect and general contractor having spent much of that time in real estate development. Over the years he has managed the design and construction of numerous commercial projects, including medical institutions and office buildings.

David has been a key investor in many of his real estate development undertakings and has an owner's awareness when it comes to the practicality of design and implementation. Apart from being a consummate designer, David is a highly skilled CM expert.



Robert C. Gibbons, Senior Construction & Project Manager



Bob brings over 30 years of construction experience to our organization. Originally from the UK, Bob has had extensive experience in the construction of Medical Facilities, Hospitality, High-rise, Educational Facilities, Museums, Casinos, Power Plant, Refineries and more. He has a strong background in large-scale Mechanical installations having supervised the construction of numerous high profile installations for both private and public works entities. Bob is a licensed general contractor and holds an Engineering Technology degree from a London institute.



James Breslin, Senior Construction & Project Manager



Jim possesses more than 35 years experience in construction management and project engineering. Over the years, he has managed project engineering staff in the process of submittal and shop drawing review and correction, tracking RFI's, managing document control and change order processing and negotiation. He has performed complex constructability reviews on large public works projects, successfully interacting with architects, engineers, owners and municipalities. After relocating to California from New York, Jim spent a number of years working for J.A. Martin & Associates, Structural Engineers where he sharpened his skills and knowledge of large steel structures such as stadiums and high-rise projects. Since then, Jim has spent much of his career in the management of field operations on some of the largest projects in the nation. Jim is known for his keen eye for detail and has subsequently saved millions of dollars for prominent clients over the years, recommending the implementation of innovative technologies, methods and materials. Jim has been a role model for many young interns and engineering school graduates seeking admission into the construction industry.



Will Tinsley, Project Engineer



Will has over 18 years experience in the construction industry. He has worked in various roles such as Project Engineer, Assistant Construction Manager, Superintendent, Estimator, Electrician, and Carpenter. His experience also includes managing various phases of construction including conceptual pricing, preliminary budgeting, value engineering, job buyout and subcontractor coverage. He has managed the RFI and Submittal approval process, including change order review and claims negotiations. He has also been responsible for negotiation with architects, engineers and contractors, managing cost control, contract administration, tenant improvements, coordinating with regulating agencies, creating and managing schedules, submittals and inspections.



Kristina Lam, Project Engineer



Kristina is an experienced Quality Assurance professional who, before joining Baker Design & Construction Management, Inc. has had an opportunity to test her skills on one of the most complex medical healthcare facilities in the nation, the LAC+USC Medical Center Replacement Project. There she was tasked with managing the day-to-day team correspondence and project document control. Her responsibilities included reviewing, recording and processing RFI's, submittals and other important project communications for the Diagnostic and Treatment Building, Central Plant and Final Site Teams.



PROJECT EXPERIENCE

Client & Project List



CDVA, DGS & URS Corp., Los Angeles (PM/CM Services) 2009

State of California Department of Veterans Affairs - VA Homes Lancaster & Ventura County (Construction \$60M Combined Cost)

Baker Design & Construction Management, Inc. provided professional construction support services for two 65,000 square foot extended care VA facilities, one in Lancaster and one in Ventura, California. Both facilities were built to Skilled Nursing Facility standards and were OSHPD approved. The California Department of Veterans Affairs & the Department of General Services for the State of California were the Client. URS requested that Baker Design & Construction Management, Inc. provide professional management services including the processing of RFI's, submittals, constructability reviews and the general oversight of the architectural, engineering and construction administration process.

Reference Name: Louis Koff, Administrator, California Department of Veterans Affairs Address: 6150 Van Nuys Blvd., P.O. Box 3202, Van Nuys, CA 92342-3202 Phone No.: (o) 818/7421752 (c) 760/8021819 email: louis.koff@cdva.ca.gov





Paramount Pictures (PM/CM Services) 2007

Cecil B. DeMille Building Renovation (Construction \$1M+)

Baker Design & Construction Management, Inc. was under contract to manage the above referenced project as well as several other key capital projects. We assisted in providing preconstruction services, cost estimating, scheduling, value engineering and construction bid services, and on-going PM/CM services through the course of this very delicate construction. This building is protected by the California Historic Society.

Reference Name: David Dawson, Paramount Pictures Address: 5555 Melrose Ave., Hollywood, CA 90038-3197 Phone No.: 323/956-5848 dave_dawson@paramount.com



<u>Turner Construction Company (Interim Division Manager- Consultant</u> <u>Services) 2007</u>

Small Projects Division (SPD) Management

Turner Construction, prior to relocating to Anaheim, requested that Baker Design & Construction Management, Inc. provide interim division management services for their Small Projects Division (SPD) construction group on a monthly contract out of their Los Angeles office. Among other things, this involved PM oversight, project estimating and scheduling and field oversight of work in progress on projects valued under \$35M dollars.

Reference Name: Bernie Morrissey, VP, Turner Construction Co. Address: 1900 South State College Blvd., Ste 200, Anaheim, CA 92806 Phone No.: 714/940-9000 bmorrissey@tcco.com



Park Fifth Los Angeles Residential Highrise Complex 2006 Preconstruction Services

(Construction Value \$1.1 Billion)

Baker Design & Construction Management, Inc. acted as the Owners representative on this projected \$1.1 billion dollar mixed-use mega residential high-rise project bordering Pershing Square in downtown Los Angeles, adjacent to the Millennium Biltmore. Due to the downturn of the residential market, this project never broke ground.

Reference Name: Park Fifth, LLC Address: 555 West 5th Street, Ste 110, Los Angeles, CA 90013 Phone No.: 213/955-5968





JE Jacobs / Los Angeles County (PM/CM Services) 2003-2006

LAC+USC Medical Center Replacement Project (\$1 Billion)

Baker Design & Construction Management, Inc. provided PM/CM services as a full-time consultant to JE Jacobs and the County of Los Angeles on a monthly services agreement. Some of these services included managing subcontractor claims, disputes and negotiations, value engineering, as well as negotiations with the general contractors, McCarthy / Clark / Hunt (MCH), over issues such as change orders, cost estimating, scheduling, projected man-power loading, evaluation and response to fragnets, narratives and constructability reviews. Additionally, this firm provided management for an exclusive team known as the "Red Team" whose responsibility was to oversee activities of all project PM/CM teams. The first phase of this project is scheduled to open in May of 2008.

Reference Name: Jacob Williams, Assistant Deputy Director LACDPW Address: 900 South Freemont Ave., 5th Floor, Alhambra, CA 91803-1331 Phone No.: 626/300-2300 jjwillia@ladpw.org





<u>Tetra Design / Tutor-Saliba Design Build Team 2001 - 2003</u> (C/A Mgmt. Services & Project Mgmt.)

Pier 400, Port of Los Angeles (\$1.2 Billion Overall, \$250M Facilities)

Baker Design & Construction Management, Inc. (BDCM) was initially contracted on a monthly services agreement to provide technical field support and manage the full range of C/A services on behalf of the design-build team for the Port of Los Angeles (POLA). This involved the construction of 22 structures, including several office buildings and a 60,000sf truck maintenance building on an 850 acre island dredged from the Los Angeles Harbor. This firm acted as a liaison between the contractor, architect, municipalities and POLA. BDCM performed a constructability review and advised on alternative design methodologies in support of the project scope, budget and schedule. BDCM was instrumental in resolving numerous structural issues in the field with J.A. Martin and assisted in the clarification and value engineering of their documentation package. Toward the completion of the project, BDCM managed the QA/QC process for the design-build team, working closely with POLA's representative, the CM team and others in resolving project closeout issues. This project was constructed on time and on budget and was a huge success for both POLA and their tenant, AP Maersk.

Reference Name: Robert H. Uyeda, FAIA, President, Tetra Design Address: 1055 Wilshire Blvd., Ste 1885, Los Angeles, CA 90017-5602 Phone No.: 213/250-7440 ruyeda@tetradesign.net





Tetra Design C/A Services 2001 - 2003

L.A. to Pasadena Metro Blue Line (\$60M)

Baker Design & Construction Management, Inc. was contracted by Tetra Design to lead the Construction Administration team for this light rail project that included a three-story mixed-use office and train maintenance building. There were two additional buildings including a car wash and blow-down facility. The design team included Parsons Design of Pasadena. The contractor was a joint-venture partnership between Kiewit / Washington construction companies.

Reference Name: Robert H. Uyeda, FAIA, President, Tetra Design Address: 1055 Wilshire Blvd., Ste 1885, Los Angeles, CA 90017-5602 Phone No.: 213/250-7440 ruyeda@tetradesign.net





Tutor-Saliba-Perini (Change Order Mgmt. & QA/QC Mgmt.) 2002 – 2004

UCLA Medical Center (\$800M)

Baker Design & Construction Management, Inc. provided construction management services at the UCLA Medical Center and Santa Monica Orthopedic Replacement Hospitals representing the general contractor. This firm provided on-site change order management services as well as QA/QC management services on a monthly services agreement, negotiating change orders and claims issues directly with UCLA Cap Programs, Turner CM and URS.

Reference Name: Mark Henderson, Vice President, Tutor-Saliba-Perini Address: 15901 Olden Street, Sylmar, California 91342 Phone No.: (818) 362-8391





Tutor-Saliba-Perini (Change Order Mgmt. & QA/QC Mgmt.) 2002 – 2004

UCLA Santa Monica Orthopedic Replacement Hospital (\$250M)

Baker Design & Construction Management, Inc. provided construction management services at the UCLA Medical Center and Santa Monica Orthopedic Replacement Hospitals representing the general contractor. This firm provided on-site change order management services as well as QA/QC management services on a monthly services agreement, negotiating change orders and claims issues directly with UCLA Cap Programs, Turner CM and URS.

Reference Name: Mark Henderson, Vice President, Tutor-Saliba-Perini Address: 15901 Olden Street, Sylmar, California 91342 Phone No.: (818) 362-8391





Reins International Inc. (Design-Build Services) 2000

Gyu Kaku Restaurant, West Los Angeles (\$2.2M)



Gianni Versace (Conceptual Design & Construction Mgmt. Services) 2000

Melwani's, Desert Passage, The Aladdin, Las Vegas (\$1.7M) Denim-Denim, Desert Passage, The Aladdin, Las Vegas (\$1.1M)





Red Dot Net (Design & Construction Services) 1999

MP3.com Displays and Exhibits Worldwide (\$225K)



Six Flags Magic Mountain 1999

Site Conceptual Design - Cyclops

HNTB/Yang 1998

LAUSD Bond Measure Program & New School Construction





Amgen – Newbury Park, CA (Biotechnology Lab) 1995

Amgen – Epogen Biotech Lab Expansion Bldg 6 / Office Expansions Bldg's 7 & 15

Baker Design & Construction Management, Inc. provided construction management services at Amgen's Newbury Park Facility for the expansion of it's primary biotechnology facility that manufactures Epogen. EPOGEN (r) is indicated for the treatment of anemia associated with CRF, including patients on dialysis (ESRD) and patients not on dialysis. This firm provided onsite management of the architect and engineers related to the facility design as well as producing progress costing for the entire scope of work. BDCM assisted Amgen in assembling and bidding the documentation package. We also assisted Amgen in the selection of the general contractor and provided on-going CM services which included, in part, RFI & Submittal review and routing as well as Change Order management and QA/QC management services.

BDCM also provided similar services for the complete renovation of Amgen's corporate office facilities at Buildings 7 & 15.





CBS Inc., New York (Conceptual Design Services) 1995

CBS Sports Entertainment - Concept Store for Rollout



Signatore' Pen Store (Conceptual Design & Const. Mgmt. Services 1994

Retail Store – Century City Shopping Center (\$760K)





Universal Studios, Hollywood (Design Mgmt. & PM/CM Services) 1994

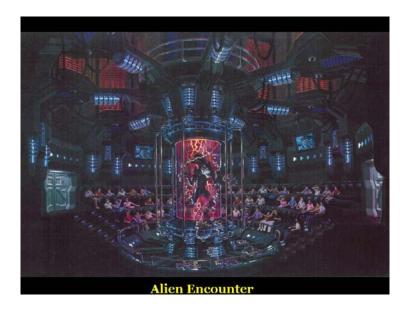
CityWalk Expansion & Improvements (\$50M) Starstruck Café (\$1.8M) Victoria Station conversion to Marvel Comics (\$3.6M) Food & Merchandise Carts Program (\$750K)



Warner Bros. Worldwide Retail (Design Mgmt. & PM/CM Services) 1991

Development of Domestic & International "Flagship" Stores (\$10M-25M)





Walt Disney (Design Mgmt. & PM/CM Services) 1985 - 1991

Big Thunder Ranch (\$15M) Tomorrowland Anaheim Renovation (\$210M)



<u>Westworld Development Group (Design & Construction Services as</u> <u>Partner – Architect & G.C.) 1988</u>

27 Unit Apartment Building (41,000sf) – Northridge, CA (\$6.3M)





Phillips CT Scanner Installation



Varian Acuity Verification & Simulation Installation





GE Light Speed VCT Scanner Installation



GE Signa MRI Installation





Cardio Angiography Suite Installation



CT Room – Radiology Installation



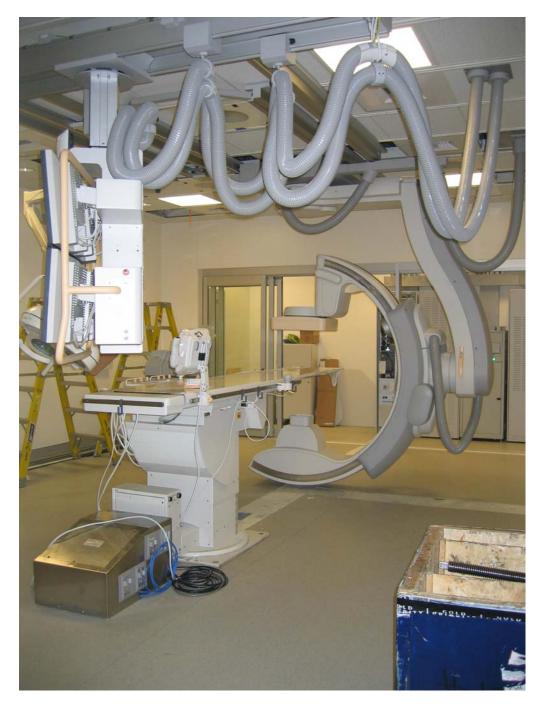


CT Equipment Prep & Installation



Surgical Angiography Suite





Surgical Angiography Suite





Surgical Angiography Suite





Resuscitation Room





Trauma Room - Radiology





OR – Surgical Suite



Medical Surgery Exam Room



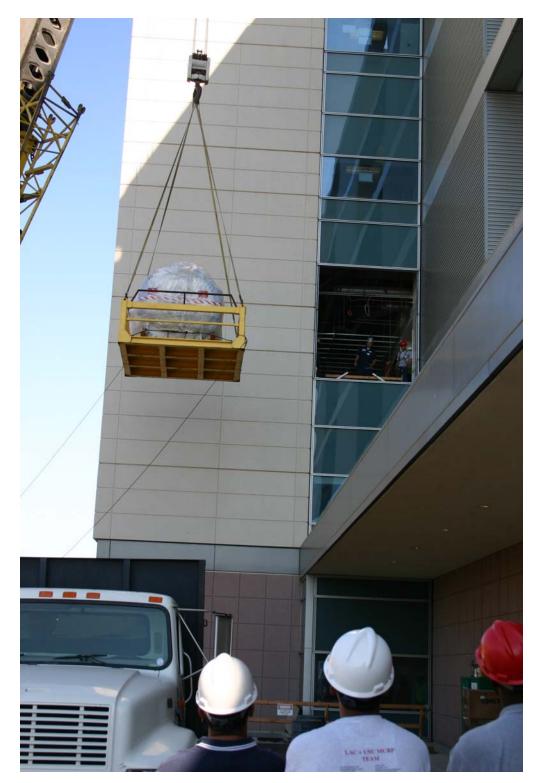


Linear Accelerator Installation in Progress



Linear Accelerator Installation Complete





Crane Delivery of MRI





MRI Delivery through Window



Using "Come-Along" to Retrieve MRI from Crane Pad



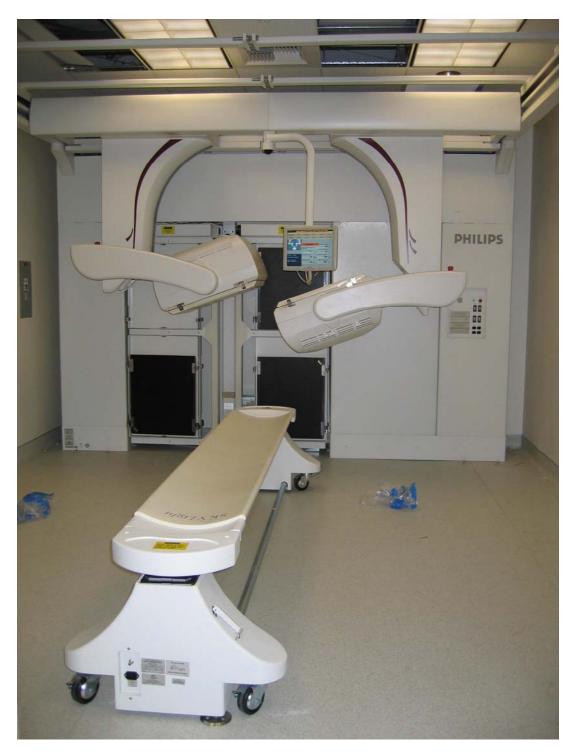


Surgical Angiography Suite



Philips SKYLight - Gantry-Free Nuclear Camera Installation





Philips SKYLight - Gantry-Free Nuclear Camera Installation



LAC+USC Medical Center Replacement Project Panoramics











View toward new Inpatient Tower – Future 724 Beds



Deck Pour – New Inpatient Tower





View of Base Isolators of Diagnostic & Treatment Building



Med Gas Shutoff Valves





Linear Accelerator Rooms



Lobby at Outpatient Department Building



SERVICES

"BDCM is capable of providing any of the following services individually or in any combination thereof in order to meet the requirements of your contract and to achieve the desired outcome."

Construction Management

- Conduct Regular Meetings with General Contractor
- Review, Process & Route Contractor's RFI's
- Review, Process & Route Contractor's Submittals
- Manage all Communications & Document Control
- Change Management Change Order Analysis & Negotiation
- Review Contractor's Master & Monthly Schedule Updates
- Reply to Monthly Schedules with Fragnets and Narratives
- Track Cost Loading & Man-Power Loading as Relates to Schedule
- Manage Architectural / Engineering C/A Team Replies to GC
- Manage A/E Additional Services Agreements for Owner
- Manage Inspectors of Record & Review Daily Inspection Reports
- Manage Contractual Issues, Claims & Disputes on behalf of Owner
- Manage Scope Changes
- Provide Timely Recommendations to Owner
- Review & Approve Schedule of Values for Payment to Contractor
- Manage QA/QC
- Manage Project Closeout
- Program Management
- Project Management
- Pre-Construction Services
- Phasing Analysis
- Project Scheduling (Design & Construction)
- Budgeting & Cost Tracking
- Conceptual & Design Progress Estimating
- Constructability Reviews
- Value Engineering Services
- Construction Administration
- Design & Engineering Team Management
- Code Research & Analysis
- Liaise with Municipalities